

**Manchester Health and Wellbeing Board  
Report for Resolution**

**Report to:** Manchester Health and Wellbeing Board – 5 July 2017

**Subject:** Manchester Single Hospital Service – update on current position

**Report of:** Peter Blythin, Director SHS Programme

**Summary**

Good progress has been made towards the creation of a Single Hospital Service for Manchester.

Work is continuing with the Regulators with a view to achieving the anticipated authorisation date for the new NHS Foundation Trust of 1st October 2017.

**Recommendations**

The Board is asked to: note the current position with the Manchester Single Hospital Service Programme.

**Board Priority(s) Addressed:**

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start	A Single Hospital Service Programme will optimise the provision of healthcare service to young people across Manchester and so minimise any adverse effects.
Improving people's mental health and wellbeing	
Bringing people into employment and ensuring good work for all	The proposed new Single Hospital Service organisation will aim to be an employer of choice, providing access to employment opportunities for local people and excellent training and career paths for a broad range of healthcare professionals.
Enabling people to keep well and live independently as they grow older	A Single Hospital Service will ensure effective standardisation of hospital services in Manchester so that residents are able to access the best and most appropriate healthcare, regardless of where they live.

Turning round the lives of troubled families as part of the Confident and Achieving Manchester programme	
One health and care system – right care, right place, right time	The Single Hospital Service will help to facilitate development and implementation of the most appropriate care provision.
Self-care	

**Lead Board members:**

Kathy Cowell – Chair, CMFT  
Barry Clare – Chair, UHSM  
Jim Potter – Chair, PAHT

**Contact Officer:**

Name: Peter Blythin  
Position: Director Single Hospital Services Programme  
Telephone: 0161 291 4369  
E-mail: p.blythin@nhs.net

**Background documents (available for public inspection):**

None.

## **1.0 Introduction**

- 1.1 The purpose of this paper is to provide an update for the Health and Wellbeing Board on the City of Manchester Single Hospital Service Programme.

## **2.0 Background**

- 2.1 The proposal to establish a Single Hospital Service in Manchester forms an integral part of the Manchester Locality Plan. Building on the work of the Sir Jonathan Michael Independent Review, the Single Hospital Service Programme has been operational since August 2016.
- 2.2 The Programme is being delivered through two linked projects. Project one is the proposed merger of Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM). The proposed merger is subject to clearance from the Competition and Markets Authority (CMA) and the outcome of a detailed review by NHS Improvement. The Programme is working towards 1st October 2017 as the planned date of authorisation of the new NHS Foundation Trust.
- 2.3 Project two is the proposal for the newly merged NHS Foundation Trust to acquire North Manchester General Hospital from Pennine Acute Hospitals NHS Trust. The acquisition is expected to take place 12-18 months after authorisation of the new NHS Foundation Trust.

## **3. Progress To Date**

### **3.1 Engagement with the Competition and Markets Authority (CMA)**

- 3.1.1 The CMA published its preliminary findings on 15th June and indicated it can clear the merger between CMFT and UHSM if significant patient benefits are shown to outweigh any serious loss of competition.
- 3.1.2 A provisional date has been set for a Response Hearing on the 4th July which will include consideration of the Patient Benefits Case previously submitted to the CMA as part of its investigation in to the proposed merger. The final CMA findings remain set for the 13th August.

### **3.2 NHS Improvement (NHSI) processes**

- 3.2.1 NHS I is progressing its review of the Merger Full Business Case (FBC). The review will continue throughout the summer months culminating in a final assessment score in September 2017.
- 3.2.2 The next two months will see intense scrutiny by NHS I on matters of FBC detail and in particular on the Integration Plan in anticipation of CMA clearance for the merger. A series of interviews with key staff will also be conducted by NHS I National Directors. A Board to Board meeting between NHS I and the Single Hospital Service Interim Board will then follow.

3.2.3 To help ensure NHS I receives sufficient assurance about integration planning for the merger, an independent Reporting Accounting process has commenced. The work will cover: working capital; financial reporting procedures; quality governance and post transaction implementation. The Single Hospital Service Programme Team will co-ordinate this, working closely with Trust colleagues.

### **3.3 GM Transformation Fund Investment Agreement**

3.3.1 At the end of April, agreement was reached on the arrangements for the City of Manchester Single Hospital Service Programme to be supported by the GM Transformation Fund (GMTF). This was then confirmed by the Chief Officer on behalf of the GM Health and Social Care Partnership (GMHSCP). To formalise this arrangement, work is now being progressed on an Investment Agreement (IA). The approach that is being taken is to develop an overarching IA which will encompass all aspects of the GMTF support that is coming to Manchester, including the support for the Manchester Local Care Organisation and the Single Commissioning Function.

### **3.4 Care Quality Commission (CQC)**

3.4.1 The process to de-register Central Manchester Hospitals NHS Foundation Trust and University Hospital of South Manchester NHS Foundation Trust and register the proposed new NHS Foundation Trust with the CQC has been instigated. The Trusts are working closely with the CQC to ensure successful registration of the new Foundation Trust on the proposed authorisation date of 1st October 2017.

### **3.5 Communication and Engagement**

3.5.1 Communications and engagement with internal and external stakeholders continues to be a key focus for the Single Hospital Service Programme and will remain so.

3.5.2 In spring, the Programme invited views from a range of internal and external stakeholders through a short survey regarding the name of the new organisation and 'what matters most to you'. Over 3,500 responses were received and as anticipated the majority of the response came from the three Trusts. The name of the new NHS Foundation Trust will be announced early summer following consideration by the Interim Board. Feedback from "what matters most to you" is being used to help influence the planning for the new organisation.

3.5.3 In light of the Purdah period, external communications activity was reduced however internal and external engagement activity continued throughout. This included regular meetings with staff-side, the Healthwatch and Single Hospital Service Engagement Working Group, Disability Users Forum and Foundation Trust Governors. A Community Group Forum is currently being established to ensure the new organisation has strong links with the communities it serves.

- 3.5.4 As we draw closer to the anticipated merger of UHSM and CMFT, communications and engagement activity is being stepped up over the summer period. The Single Hospital Service will continue to share updates within the Healthier Manchester Stakeholder Bulletin.